

HEALTH SERVICES AND DEVELOPMENT AGENCY

MINUTES

SEPTEMBER 27, 2006

AGENCY MEMBERS PRESENT

Koella, Carl, III, Chair
Caldwell, Gene, M.D., Vice Chair
Atchley, Bryan
Flowers, Paula, Commissioner of Commerce and Insurance
Gaither, Keith, designee for the TennCare Director
Handorf, Charles, M.D.
Jones, Clark
Lammert, Gregory
Weaver, Faye, designee for the Comptroller of the Treasury

AGENCY MEMBERS ABSENT

Troy, Peggy

AGENCY STAFF PRESENT

Hill, Melanie, Executive Director
Bobbitt, Melissa, Administrative Services Assistant II
Brogden, Reid, General Counsel
Christoffersen, Jim, Deputy General Counsel
Farber, Mark, Assistant Executive Director
Finchum, Rhonda, Office Manager
Wells, Phil, Health Planner III

GUESTS PRESENT

Anderson, Kristen, Baker, Donelson, Bearman, Caldwell & Berkowitz
Archer, David, St. Francis Hospital
Baker, E. Graham, Esq., Weeks, Anderson, & Baker
Bangerter, Chris, LifePoint
Blount, Steve, President, RADS III & Premier Radiology
Bode, Edwin, St. Francis Hospital
Bradford, John, Esq., Waller, Lansden, Dortch & Davis
Brent, Michael D., Esq., Boulton, Cummings, Connors & Berry
Brown, Dere, NHC
Brundidge, Jennifer, Esq., Farmer & Luna
Burns, Ron, Vice President of Operations
Clapp, Steve, Restoration Healthcare
Cherry, Sandy, Vanderbilt University Medical Center
Coleman, Jim, M.D.
Corritore, Danell, Department of Health
Cox, Michael, M.D., Livingston Regional Hospital
Cravens, Tom, Esq., Kramer, Rayson
Culp, Joe, Department of Health
Cutshall, Ken, M.D., East Tennessee Ambulatory Surgery Center
Davis, Jamie, Maury Regional Hospital
Day, Edwin, Consultant
DeWeese, Fred, VP, Facilities, Vanderbilt University Hospital
DiSilvo, Tom, M.D., Vanderbilt University Hospital
Do, Erin, Comptroller of the Treasury

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SEPTEMBER 27, 2006 MEETING

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Harkness, Eric, Comptroller of the Treasury
 Dubree, Marilyn, Vanderbilt University Hospital
 Duncan, Bruce, NHC
 Easton, Deborah, St. Francis Hospital
 Edwards, Jerry, Chief of Emergency, St. Francis Hospital
 Elrod, Dan H., Esq., Miller & Martin
 Feistritzer, Nancye, Assistant Hospital Director, Vanderbilt University Hospital
 George, Bob, CFO, United Regional Medical Center
 Gooch, Warren, Esq., Kramer, Rayson,
 Grace, Frank, Jr., Esq., Waller, Lansden, Dortch & Davis
 Greene, Dewey, Division President
 Haaga, Sue Ellen, St. Francis Hospital
 Harkness, Eric, Comptroller's Office
 Hayslett, Terry, St. Francis Hospital
 Hill, Ronald, Vanderbilt University Medical Center
 Hines, Shirley, Administrator, East Tennessee Ambulatory Surgery Center
 Houchin, Barbara, St. Thomas Health System
 Johnson, James R.
 Jones, Robert, President/CEO, Soteria Imaging
 Keller, Richard, Psychiatric Solutions
 Koford, Joni, LifePoint
 Korth, Paul, CFO, Cookeville Regional Medical Center
 Laughlin, Don, St. Francis Hospital
 Lee, Brian, M.D., Middle Tennessee Medical Center
 Looney, Kim Harvey, Esq., Waller, Lansden, Dortch & Davis
 Luna, J.W., Esq., Farmer & Luna, PLLC
 Mason, Larry, M.D., Byrdstown Medical Center
 Matheny, Judd, State Representative
 Moreland, Michael, Administrator
 Mattingly, Bernie, CEO, Cookeville Regional Medical Center
 McGill, Tim, CEO, Livingston Regional Hospital
 Moore, Janet, Ph.D, Office Manager, Stephen T. Moore, D.O.
 Morris, Jennie, Project Coordinator, Moristown-Hamblen Healthcare System
 Mullen, Stan, Middle Tennessee Medical Center
 Myers, Derrick
 Penny, Linda, Comptroller's Office
 Poling, Becki, Institute of Support, TDMH/DD
 Pope, Ron, Maury Regional Hospital
 Radeck, Keith, Radiology Alliance, PC
 Rader, Ginna, Vanderbilt University Medical Center
 Rich-McLerran, Andrea L., CEO, Cumberland River Hospital
 Reid, Wayne, Centennial Medical Center
 Ross, Joe, Livingston Regional Hospital
 Rasmussen, David, CEO, McKenzie Regional Hospital
 Schooley, Bill, M.D., Neurosurgical Associates
 Sharpe, Rick, Livingston Regional Hospital
 Sidrys, Algis, M.D., Cookeville Regional Medical Center
 Simpson, Ryan, Vice President, Middle Tennessee Medical Center
 Smith, Matt, Soteria Imaging
 Steabon, Robin, Administrative Director, CV Services, Vanderbilt University Hospital
 Stephenson, Kate, Esq., Trauger & Tuke
 Strong, Tricia, CFO, Cumberland River Hospital
 Taylor, Jerry W., Esq., Farris, Mathews, Branan, Bobango, Hellen & Dunlap, PLC
 Thompson, Ann, Board for Licensing Health Care Facilities
 Trauger, Byron, Esq., Trauger & Tuke
 Urmy, Norman, Administrator, Vanderbilt University Medical Center
 Wallace, Matthew, Vanderbilt Medical Group
 Watson, Michelle, Livingston Regional Hospital
 Wellborn, John, Development Support Group
 Wendt, Charles, M.D., Middle Tennessee Medical Center

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West, William H., Esq., Baker, Donelson, Bearman, Caldwell & Berkowitz
Westmoreland, Roy Adam, Program Director, Cumberland River Hospital
Winters, Deborah, M.D., Radiology & Diagnostics
Winters, Mark, Business Manager, Radiology & Diagnostic

Chairman Koella called the meeting to order at 8:30 a.m. in the Room 30 of the Legislative Plaza, Nashville, Tennessee.

DIRECTOR'S ANNOUNCEMENTS

Melanie Hill, Executive Director, made general announcements.

CERTIFICATE OF NEED APPLICATIONS

Mark Farber summarized the following CON applications:

Dr. Handorf recused.

McKenzie Regional Hospital - (McKenzie, Carroll County) - Project No. CN0605-032

The initiation of magnetic resonance imaging (MRI) services one (1) day per week via a leased mobile unit. Project Cost \$463,560.00.

William H. West, Esq., representing the applicant, addressed the Agency. David Rasmussen, CEO, spoke on behalf of the project.

Dr. Caldwell moved for approval of the project based on: 1) Need –The need is evident; 2) Economic Feasibility – The project is economical through the lease; and 3) The project does contribute to the orderly development of adequate and effective health care as hospitals need support services on grounds, especially one that is delivering babies. Ms. Flowers seconded the motion. The motion CARRIED [8-0-0].

APPROVED

AYE: Flowers, Lammert, Atchley, Caldwell, Weaver, Gaither, Jones, Koella

NAY: None

East Tennessee Ambulatory Surgery Center, LLC - (Johnson City, Washington County) - Project No. CN0605-035

The expansion and extension of the expiration date of an ambulatory surgical treatment center (ASTC) which was approved for relocation (unimplemented Certificate of Need CN0408-082A). The expiration date of CN0408-082A would be concurrent with this application. Operating rooms will increase from two (2) to four (4); one (1) procedure room will be added and square footage will increase by 4,742 square feet from approximately 10,279 square feet to 15,021 square feet. Project Cost \$3,681,966.00.

William H. West, Esq., representing the applicant, addressed the Agency. Ken Cutshall, M.D., and Shirley Hines, Administrator, spoke on behalf of the project.

Dr. Handorf moved for approval of the project and the extension of the expiration date of CN0408-082A to expire concurrently with CN0605-035. The approval was based on: 1) Need – The need has been established by the growth evaluated in the area and the utilization of other operating room facilities; 2) Economic Feasibility – The project is economically feasible with the availability of a commercial loan; and 3) The project does contribute to the orderly development of adequate and effective health care and is a cooperative venture between the physicians and the local hospital. They are TennCare providers and their licenses are in order. Ms. Weaver seconded the motion. The motion CARRIED [9-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Jones, Koella

NAY: None

Vanderbilt University Hospital - (Nashville, Davidson County) - Project No. CN0606-037

Continuance of the facility's master plan, which includes the following: the addition of a third bed tower; the addition of 141 acute care beds; the renovation and expansion of cardiac cath labs and hybrid operating rooms (ORs); and the addition of fourteen (14) newly constructed OR suites. Project Cost \$234,421,471.00.

Norman Urmey, Associate Vice-Chancellor, and Dan Elrod, Esq., representing the applicant, addressed the Agency. Present in support of the project were: Ronald W. Hill, Vice President, Strategic Development; Fred DeWeese, Vice President, Facilities; Nancye Feistritz, Assistant Hospital Director; Robin Steabon, Administrative Director, CV Services; Marilyn Dubree; and Tom DiSilvo, M.D.

Dr. Caldwell moved for approval of the project based on: 1) Need – This a tertiary care hospital and the need is evident by the increase in the specialty staff and expanded utilization; 2) Economic Feasibility – The project is economically feasible and cash reserves are available; and 3) The project does contribute to the orderly development of adequate and effective health care as the need is shown for an increase in ICU beds, OB beds, and a great need for cardiac specialty care at Vanderbilt. This is a much needed improvement and because of that, they meet the need and orderly development. This Certificate of Need will expire in six (6) years. Mr. Atchley seconded the motion. The motion CARRIED [9-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Jones, Koella
NAY: None

Rock Island Cancer Center, LLC - (McMinnville, Warren County) - Project No. CN0606-038

The establishment of a single specialty ambulatory surgical treatment center (ASTC) limited to radiation therapy, the initiation of radiation therapy and the acquisition of a linear accelerator located in approximately 6,200 square feet of which 3,000 square feet will be new construction, and utilized exclusively by the physicians of Community Cancer Center. Project Cost \$4,770,465.00.

Bob George, CFO, United Regional Medical Center and Bill Bradford, Owner, addressed the Agency. Representative Judd Matheny spoke on behalf of the project.

Speaking in opposition were: Dan Elrod, Esq., representing Cookeville Regional Medical Center and Middle Tennessee Medical Center; Charles Wendt, M.D., and Brian Lee, M.D., of Middle Tennessee Medical Center. Present in opposition were: Ryan Simpson, Vice President, Middle Tennessee Medical Center; and from Cookeville Regional Medical Center were Algis Sidrys, M.D.; Bernie Mattingly, CEO; and Paul Korth, CFO.

Mr. George rebutted.

Mr. Elrod provided summation for the opposition.

Mr. George provided summation for the applicant.

Ms. Flowers moved for denial of the project based on: 1) Need – The need is not met as the population standard is not met. After examining the outlying services in the surrounding areas, there is under-utilization in the adjacent counties; 2) The project does not contribute to the orderly development of adequate and effective health care as this project will have an adverse impact and on the two (2) existing facilities, particularly the Cookeville facility that has an Certificate of Need. It is at the threshold level of 6,000 procedures and would be after this was implemented. Dr. Handorf seconded the motion. The motion CARRIED [6-2-1]. **DENIED**

AYE: Flowers, Lammert, Caldwell, Handorf, Weaver, Gaither
NAY: Atchley, Jones
ABSTAINED: Koella

Radiology & Diagnostics, PLC - (Murfreesboro, Rutherford County) - Project No. CN0606-040

The establishment of an outpatient diagnostic center (ODC) and the relocation of an existing magnetic resonance imaging (MRI) service (as approved in CN0305-035A) from 1102 Dow Street to 1350 Gateway Boulevard. The ODC will provide MRI, CT and other diagnostic services in 9,806 SF leased space in a medical office building under development. MRI service will be discontinued at 1102 Dow St, Murfreesboro (Rutherford County), TN. Project Cost \$6,240,868.00.

Byron Trauger, Esq., representing the applicant, addressed the Agency and Deborah Winters, M.D., owner, and Mark W. Winters, Chief Manager, spoke on behalf of the project

Opposing were: Dan Elrod, Esq., representing, Middle Tennessee Medical Center; Brett Smith, M.D., Murfreesboro Radiology; and Stan Mullen, M.D., Murfreesboro Radiology.

Mr. Trauger rebutted

Mr. Elrod provided summation for the opposition.

Mr. Trauger provided summation for the applicant.

Dr. Handorf moved for approval of the project based on: 1) Need – The need is established as that is a steady state matter in the community; 2) Economic Feasibility – The project is economically feasible through a commercial loan and operating leases; and 3) The project does contribute to the orderly development of adequate and effective health care as they are a large TennCare provider and they are properly licensed. Mr. Jones seconded the motion. The motion CARRIED [9-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Jones, Koella
NAY: None

Dr. Handorf recused.

Saint Francis Hospital - (Memphis, Shelby County) - Project No. CN0606-041

The renovation and expansion of the emergency and registration departments on the hospital's campus. The project includes the renovation of 21,791 square feet and the addition of newly constructed 5,490 square feet to the existing Emergency Department, and the renovation of 6,300 square feet in the registration area for total 33,581 square feet. Project Cost \$10,507,743.35.

Kim Harvey Looney, Esq., representing the applicant, addressed the Agency. Dave Archer, CEO and Jerry Edwards, Chief of Emergency Medicine, spoke on behalf of the project. Byron Trauger, Esq., representing Methodist Healthcare of Memphis spoke in support of the project.

Dr. Caldwell moved for approval of the project based on: 1) Need –The need is obvious due to the age of the structure and the number of patients that are served; 2) Economic Feasibility – The project is economically feasible and cash reserves are available; and 3) The project does contribute to the orderly development as it is absolutely mandatory that there are adequate ER services available for access to health care. Ms. Weaver seconded the motion. The motion CARRIED [8-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Weaver, Gaither, Jones, Koella
NAY: None

Livingston Regional Hospital - (Livingston, Overton County) - Project No. CN0606-042

The conversion of ten (10) medical-surgical beds to geropsychiatric for an inpatient unit and initiation of geropsychiatric services for aging patients. The 114 licensed hospital bed complement will remain the same (100 general and 14 rehabilitation beds). Project Cost \$1,060,000.00.

Kim Harvey Looney, Esq., representing the applicant, addressed the Agency. Speaking on behalf and in support of the project were: Tim McGill; Ron Burns, Vice President of Operations; Larry Mason, M.D., Byrdstown Medical Center; Michael Cox, M.D.; Bernie Mattingly, CEO, Cookeville Regional Medical Center; Rick Sharpe; and Dewey Greene, Division President, PSI Psych Solutions. Frank Grace, Esq. was present.

Speaking in opposition of the project were: William West, Esq., representing White County Community Hospital; Jerry Taylor, Esq., representing Cumberland River Hospital; Steve Clapp, Owner, Restoration Healthcare; and Andrea L. Rich-McLerrah, CEO, Cumberland River Hospital. Present in opposition were: Janet Moore; Stephen T. Moore; Roy Adam Westmoreland, Program Director, Cumberland River Hospital; and Tricia Stong, CFO, Cumberland River Hospital

Ms. Looney rebutted.

Mr. West, Mr. Taylor and Mr. Clapp provided summation for opposition

Ms. Looney provided summation for the applicant

Ms. Flowers moved for approval of the project based on: 1) Need – Although there is an indication in the formula that may not necessary bear out that there is a mathematical need, what we heard is a counter opinion from the Department of Mental Health that there may be an underestimate of the need by this formula. Also, it is significant as the applicant pointed out, while there appears there is some underutilization at Cumberland River and Celina is a beautiful place but there is no good way to get there, you have to go through Livingston and location is contributing to that as much as anything. What is more persuasive is the significant support in the record, from not only hospitals in Putnam and Cumberland counties, and a number of home facilities in Putnam County, but facilities as far away as Clay and Fentress counties. Those providers are indicating that there is a need to be met there. The indication from the applicant that they intend to pursue the ability to receive involuntary commitments to these beds is significant because it has been presented by the proposed management contractor who has experience in that area and knows that there is a tremendous amount of effort to develop that system adequately. There will be service obviously to the Medicare population predominately, there is a TennCare projection of 5%, and a 5-6% charity care projection. For these reasons the need has been demonstrated; 2) Economic Feasibility – The project is economically feasible and although cost has been indicated to be a little more costly, it may be as indicated the nature of the construction costs that are necessary and not necessarily reflected that the project is not economically feasible; and 3) The project does contribute to the orderly development of adequate and effective health care although there may be some negative effects on the Cumberland River location that has been demonstrated by the overwhelming support from providers and doctors that will refer patients to the facility that is overcome by the need that may be existing here. Ms. Weaver seconded the motion. The motion CARRIED [6-2-1]. **APPROVED**

AYE: Flowers, Atchley, Caldwell, Handorf, Weaver, Jones

NAY: Gaither, Koella

ABSTAINED: Lammert

Mr. Jones left the meeting

Premier Upright MRI - (Nashville, Davidson County) - Project No. CN0606-044

The establishment of an outpatient diagnostic center (ODC), the acquisition of a 0.6 Tesla Fonar Stand-up magnetic resonance imaging (MRI) unit and initiation of MRI services in leased space. Project Cost \$3,423,094.00.

Graham Baker, Esq., representing the applicant, addressed the Agency. Bill Schooley, M.D., Neurosurgical Associates and James Johnson, M.D., Michael Moreland, Administrator and Steve Blount, President, RADS III spoke on behalf of the project. John L. Wellborn was present.

Opposing the project were: Jerry Taylor, Esq., representing, Centennial Medical Center; J.W. Luna, Esq., representing MedQuest; Kim Looney, Esq., representing Next Generation Imaging, LLC; Keith Radecek, Radiology Alliance, PC; and David McCord, M.D. of Next Generation Imaging, LLC and Millenium MRI, LLC.

Mr. Baker rebutted.

Mr. Taylor provided summation for the opposition.

Mr. Baker provided summation for the applicant.

Mr. Atchley moved for denial of the project based on: 1) The project does not contribute to the orderly development of adequate and effective health care in the Nashville area. Mr. Lammert seconded the motion. The motion CARRIED [8-0-0]. **DENIED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Koella
NAY: None

Next Generation Imaging, LLC - (Nashville, Davidson County) - Project No. CN0606-045

The establishment of an outpatient diagnostic center (ODC), the acquisition of a stand up magnetic resonance imaging (MRI) unit and the initiation of MRI services under a shared agreement with Millenium MRI, LLC (CN0502-013A-remains unimplemented). If approved, and if Millenium MRI, LLC's request for modification is approved, the project will replace Premier Open Stand-Up MRI (POSUM) CN0502-014A, the companion application to CN05020-013A for the shared use of the 0.6 Tesla Stand-Up MRI scanner. Project Cost \$1,983,351.52.

Kim Harvey Looney, Esq., representing the applicant, addressed the Agency. Speaking on behalf of the project were: David McCord, M.D., Matt Smith; Robert Jones, President/CEO of Soteria Imaging; Derrick Myers; and Jim Coleman.

Opposing the project were: Steve Blount, President, RADS III; Jerry Taylor, Esq., representing, Centennial Medical Center; and Graham Baker, Esq., representing Premier Upright MRI.

Frank Grace, Jr., Esq. rebutted.

Mr. Blount provided summation for the opposition.

Ms. Looney provided summation for the applicant.

Dr. Handorf moved for denial of the project based on: 1) The project does not contribute to the orderly development of adequate and effective health care. Ms. Weaver seconded the motion. The motion CARRIED [8-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Koella
NAY: None

GENERAL COUNSEL'S REPORT

Reid Brogden summarized the following modification requests:

Maury Regional Hospital - (Columbia, Maury County) - Project No. CN0511-102A

Request for a project cost increase from \$78,000 to \$829,930 for a total increase of \$754,930. This project was approved at the February 22, 2006 Agency meeting for the conversion of eleven (11) unlicensed bassinets to an eight (8) licensed bed neonatal intensive care unit (NICU) and the initiation of neonatal intensive care services. The proposed NICU will be located on the fourth floor of the hospital. The 275 licensed bed complement of the facility did not increase as a result of this project.

Minor construction is required to the Neonatal Intensive Care Unit (NICU) and the addition of eight (8) state-of-the-art monitoring systems to assure high quality services to the NICU patients. The cost of construction is \$188,346 and the cost of equipment for the NICU unit is \$616,000. Project Cost \$832,930.00.

Dan H. Elrod, Esq., representing the applicant, addressed the Agency. Jamie Davis spoke on behalf of the request.

Mr. Koella moved for approval of the request. Mr. Atchley seconded the motion. The motion CARRIED [8-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Koella
NAY: None

Fentress Health Systems - (Jamestown, Fentress County) - Project No. CN0312-122AE

Request for a six (6) month extension of the expiration date from October 1, 2006 to April 1, 2007. This project was approved at the February 25, 2004 Agency meeting for the relocation of an outpatient diagnostic center (ODC), previously approved by Certificate of Need No. CN0112-092A, from 220 West Central Avenue to 208 West Central Avenue, Jamestown, Tennessee. No health services will be initiated, discontinued or changed other than those diagnostic services, including magnetic resonance imaging (MRI) services, that were approved in CN0112-092A. No licensure is required for this facility.

At the February 22, 2006 Agency meeting an extension of the expiration date from April 1, 2006 to October 1, 2006 and a project cost increase from \$3,309,720 to \$3,639,720 was approved.

The building is substantially complete but scheduled installation of the equipment has been delayed due to unforeseen circumstances.

Jerry W. Taylor, Esq., representing the applicant, addressed the Agency.

Dr. Handorf moved for approval of the request. Dr. Caldwell seconded the motion. The motion CARRIED [8-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Koella

NAY: None

Morristown-Hamblen Hospital Association - (Morristown, Hamblen County) - Project No. CN0308-063A

Request for modification of the Certificate of Need for reductions in project costs. This project was approved at the November 19, 2003 Agency meeting for the addition of fifteen (15) acute care hospital beds. Thirteen (13) of the beds were to be utilized as medical/surgical beds and two (2) as obstetrical beds for a total bed increase from 155 to 170. Also included were major renovations to the hospital, including a second cardiac catheterization lab, at a total project cost of \$11,025,903. The expiration date is January 1, 2007. The project was not opposed. Requested modifications include the following: 1) reduction in the number of new beds from fifteen (15) to twelve (12) beds. Nine (9) of the beds were to be utilized as medical/surgical beds and three (3) will be obstetrical beds for a total bed increase from 155 to 167; and 2) Reduction in the total project cost from \$11,025,903 to \$8,217,970 due to construction, equipment, financing and miscellaneous cost.

Warren Gooch, Esq., representing the applicant, addressed the Agency. Jennie Morris, Project Coordinator, was present.

Mr. Atchley moved for approval of the request with an amended project cost of \$8,548,981. Dr. Handorf seconded the motion. The motion CARRIED [8-0-0]. **APPROVED**

AYE: Flowers, Lammert, Atchley, Caldwell, Handorf, Weaver, Gaither, Koella

NAY: None

OTHER BUSINESS

- 1) Audit Committee -- Ms. Hill reported that the request for an exemption to the Audit Committee requirement had been denied by the Comptroller's Office. Chairman Koella asked that members review the information regarding the audit committee and think about who would be willing to serve. Appointments will be made at the October meeting.

CURRENT REPORTS

Statistical Reports

The reports were accepted into the record.

Finance, Ways and Means Committee Reports

The reports were accepted into the record.

Minutes

The minutes of the August 23, 2006 meeting were accepted by unanimous voice vote.

ADJOURNMENT

There being no further business, the meeting adjourned.

Melanie M. Hill, Executive Director

MMH/mab